



Roll No.

ANNA UNIVERSITY (UNIVERSITY DEPARTMENTS)

B.E. / B.Tech / B. Arch (Full Time) –END SEMESTER EXAMINATIONS, APRIL / MAY 2025

INDUSTRIAL ENGINEERING

VI Semester

IE5003 & Accounting and Finance for Management
(Regulation2019)

Time:3hrs

Max. Marks: 100

- CO1 Apply accounting principles in a selected enterprise
- CO2 Construct the P&L A/C, Balance sheet and fund flow statements
- CO3 Apply the various cost accounting methods.
- CO4 Develop a budget and make investment decisions
- CO5 Evaluate the investments to obtain the best returns.

BL – Bloom's Taxonomy Levels

(L1-Remembering, L2-Understanding, L3-Applying, L4-Analysing, L5-Evaluating, L6-Creating)

PART- A(10x2=20Marks)
(Answer all Questions)

Q.No	Questions	Marks	CO	BL
1	State the accounting equation.	2	1	L1
2	Define historical cost concept with an example.	2	1	L2
3	The liquidity of a business firm is measured by its ability to satisfy its long-term obligations as they become due. What are the ratios used for this purpose?	2	2	L2
4	Contrast between Cash flow statement and fund flow statement.	2	2	L2
5	Find the Break-even point (in units) from the following data. Sales Volume: 80,000 units, Selling price per unit : Rs. 20, Variable Cost per unit: Rs10. Fixed Cost: Rs. 4,00,000.	2	3	L2
6	Contrast between Marginal costing and Absorption costing.	2	3	L2
7	Define Zero based Budgeting	2	4	L2
8	Differentiate between fixed and flexible budget.	2	4	L1
9	How Benefit cost ratio method is better than Net Present Value method?	2	5	L2
10	Define internal rate of return?	2	5	L1

PART- B(5x 13=65Marks)
(Restrict to a maximum of 2 subdivisions)

Q.No	Questions	Marks	CO	BL
11 (a)	<p>On March 1, 2022, Rina established an audit practice as a sole Proprietorship and conclude the following transaction in the first month:</p> <ul style="list-style-type: none"> a) Rina brought in to the business her laptop costing Rs 50,000 b) Provided service for cash Rs 23,000 c) Brought office equipment on credit Rs 25,000 d) Billed client for services Rs 16,000 e) Paid rent deposit for office Rs 10000 f) Collected payments from clients in (d) Rs 12,300 	13	1	L2

g) Withdraw cash for personal use, Rs.9000
 h) paid electricity expenses Rs.1700
 i) paid Salary to office assistant Rs.2000.

Analyse the effect of the transaction on the accounting equation.

OR

11 (b) The transaction of the Arun for the Month of June 2012 are as follows:
 June 1 Arun commence his business with capital Rs.10000
 2 Bought Machines Rs. 300
 3 Bought goods for cash Rs. 500
 4 sold good for cash Rs. 4000
 5 Purchase good from Jain Rs. 2200
 6 Sales to Hari Rs. 2000
 7 Bought office furniture for cash Rs. 3050
 8 paid advertisement expenses Rs. 200
 9 Deposit cash into bank Rs. 1000
 10 Paid Rent Rs. 150
 11 Paid salary Rs. 325
 12 Withdrawn by Arun for his personal use Rs. 100.

- Prepare journal entries for the above transaction
- Post the journal entries to the ledger
- Prepare a trial balance

12 (a) Following is the balance sheet (table 12a) of prem chand Co & Ltd as at 31 st December 2010:Calculate Current Ratio, Liquid ratio, Absolute liquid ratio.

Table 12a: Balance Sheet as on 31.12.2010

Liabilities	Rs	Assets	Rs
Equity Share capital	2,00,000	Cash in hand	6000
10% preference share capital	2,00,000	Cash at bank	18,000
8% Debentures	80,000	Bills Receivable	60,000
9% Public debts	40,000	Investment Short Term	40,000
Bank over draft	80,000	Debtors	1,40,000
Creditors	1,20,000	Stock	80,000
Outstanding expenses	14,000	Furniture	60,000
Proposed dividend	20,000	Machinery	2,00,000
Reserves	3,00,000	Land and Buildings	4,40,000
Provision for taxation	40,000	Good Will	70,000
Profit and loss A/c	40,000	Preliminary Expenses	20,000
	11,34,000		11,34,000

ii)Calculate Debt Equity ratio from the following data:

Equity Share capital= Rs 10,00,000

10% preference share capital = Rs 5,00,000

Reserves = Rs 5,00,000

Loan from IDBI = Rs 10,00,000

13 1 L2

8 2 L4

5



	Current liabilities = Rs 4,00,000 6% debentures = Rs 15,00,000																																																														
OR																																																															
12 (b)	From the following balance sheets (table 12) of Sun Company Ltd., as on 31 st Dec 2007 and 31 st Dec. 2008, Prepare a Schedule of changes in working capital and Fund flow statement.		13	2 <u>L4</u>																																																											
	Table 12: Balance sheet																																																														
	<table border="1"> <thead> <tr> <th>Liabilities</th><th>31st Dec 2007 (Rs)</th><th>31st Dec 2008 (Rs)</th><th>Assets</th><th>31st Dec 2007(Rs)</th><th>31st Dec. 2008(Rs)</th></tr> </thead> <tbody> <tr> <td>Equity Share Capital</td><td>3,00,000</td><td>4,00,000</td><td>Furniture</td><td>1,00,000</td><td>1,20,000</td></tr> <tr> <td>Share Premium</td><td>-</td><td>10,000</td><td>Less: Depreciation</td><td>56,000</td><td>68,000</td></tr> <tr> <td>General Reserve</td><td>1,00,000</td><td>1,20,000</td><td></td><td>44,000</td><td>52,000</td></tr> <tr> <td>Profit and Loss A/c</td><td>40,000</td><td>70,000</td><td>Goodwill</td><td>20,000</td><td>16,000</td></tr> <tr> <td>Debentures</td><td>2,00,000</td><td>1,50,000</td><td>Long Term Investments</td><td>80,000</td><td>1,04,000</td></tr> <tr> <td>Bills Payable</td><td>50,000</td><td>40,000</td><td>Stock</td><td>5,08,000</td><td>5,78,000</td></tr> <tr> <td>Trade creditors</td><td>70,000</td><td>80,000</td><td>Debtors</td><td>62,000</td><td>56,000</td></tr> <tr> <td>Outstanding Expenses</td><td>4000</td><td>2000</td><td>Cash at bank</td><td>44,000</td><td>62,000</td></tr> <tr> <td></td><td></td><td></td><td>Discount on Debentures</td><td>6000</td><td>4000</td></tr> </tbody> </table>	Liabilities	31 st Dec 2007 (Rs)	31 st Dec 2008 (Rs)	Assets	31 st Dec 2007(Rs)	31 st Dec. 2008(Rs)	Equity Share Capital	3,00,000	4,00,000	Furniture	1,00,000	1,20,000	Share Premium	-	10,000	Less: Depreciation	56,000	68,000	General Reserve	1,00,000	1,20,000		44,000	52,000	Profit and Loss A/c	40,000	70,000	Goodwill	20,000	16,000	Debentures	2,00,000	1,50,000	Long Term Investments	80,000	1,04,000	Bills Payable	50,000	40,000	Stock	5,08,000	5,78,000	Trade creditors	70,000	80,000	Debtors	62,000	56,000	Outstanding Expenses	4000	2000	Cash at bank	44,000	62,000				Discount on Debentures	6000	4000		
Liabilities	31 st Dec 2007 (Rs)	31 st Dec 2008 (Rs)	Assets	31 st Dec 2007(Rs)	31 st Dec. 2008(Rs)																																																										
Equity Share Capital	3,00,000	4,00,000	Furniture	1,00,000	1,20,000																																																										
Share Premium	-	10,000	Less: Depreciation	56,000	68,000																																																										
General Reserve	1,00,000	1,20,000		44,000	52,000																																																										
Profit and Loss A/c	40,000	70,000	Goodwill	20,000	16,000																																																										
Debentures	2,00,000	1,50,000	Long Term Investments	80,000	1,04,000																																																										
Bills Payable	50,000	40,000	Stock	5,08,000	5,78,000																																																										
Trade creditors	70,000	80,000	Debtors	62,000	56,000																																																										
Outstanding Expenses	4000	2000	Cash at bank	44,000	62,000																																																										
			Discount on Debentures	6000	4000																																																										
13 (a)	A product passes through 3 distinct process to completion. During the weekend, 15 th jan 2021, 20,000 units are produced and following information is obtained.		13	3 <u>L4</u>																																																											
	<table border="1"> <thead> <tr> <th>Particulars</th><th>Total</th><th>Process 1</th><th>Process 2</th><th>Process 3</th></tr> </thead> <tbody> <tr> <td>Direct Materials</td><td>440000</td><td>360000</td><td>60000</td><td>20000</td></tr> <tr> <td>Direct Labour</td><td>80000</td><td>20000</td><td>40000</td><td>20000</td></tr> <tr> <td>Direct Expenses (direct)</td><td>100000</td><td>60000</td><td></td><td>40000</td></tr> </tbody> </table> <p>The overhead expenses for the period were Rs.160000 apportioned to the process as the basis of wages. Prepare Process Cost Account</p>	Particulars	Total	Process 1	Process 2	Process 3	Direct Materials	440000	360000	60000	20000	Direct Labour	80000	20000	40000	20000	Direct Expenses (direct)	100000	60000		40000																																										
Particulars	Total	Process 1	Process 2	Process 3																																																											
Direct Materials	440000	360000	60000	20000																																																											
Direct Labour	80000	20000	40000	20000																																																											
Direct Expenses (direct)	100000	60000		40000																																																											
	OR																																																														
13 (b)ii	i) The estimated material cost of job D-2 is Rs. 5,000 and direct labour cost is likely to be Rs. 1,000. In the machine shop it will require machining by Machine No. 8 for 20 hours		7	3 <u>L4</u>																																																											



	<p>Machine No. 11 for 6 hours. Machine hour rates for Machine No. 8 and Machine No. 11 are Rs. 10 and Rs. 15 respectively. Last year, the direct wages amounted to Rs. 80,000 and factory overheads (excluding those related to Machine No. 8 and 11) amounted to Rs. 48,000. Similarly, the factory cost of all jobs last year amounted to Rs. 2,50,000 and office expenses Rs. 37,500. Prepare a statement of quotation which provides for 20% profit used on selling price</p> <p>ii) Compute material cost variance, Material Price variance, Material usage variance for a output of 200 units from the information given below:</p> <p>Standard Quantity = 3 kg per unit of output. Standard Price = Rs.2 per kg Actual Quantity Consumed =550 kg Actual Price = Rs. 3 per kg.</p>	6																																						
14 (a)	<p>Labour hour requirements of 3 products manufactured in a factory:</p> <table border="1"> <thead> <tr> <th rowspan="2">Products</th> <th colspan="3">Direct labour hours per unit (in minutes)</th> </tr> <tr> <th>1</th> <th>2</th> <th>3</th> </tr> </thead> <tbody> <tr> <td>Operation I</td> <td>18</td> <td>42</td> <td>30</td> </tr> <tr> <td>Operation II</td> <td>-</td> <td>12</td> <td>24</td> </tr> <tr> <td>Operation III</td> <td>9</td> <td>6</td> <td>-</td> </tr> </tbody> </table> <p>The factory works 8 hours per day, 6 days in a week. Budget qtr. is 13 weeks and during a quarter lost hour due to leave etc. are 124 hrs. Budgeted hourly rates for workers for operation I, II and III are Rs. 2.00, Rs. 2.50 and Rs. 3.00. Budgeted sales: Product 1: 9,000 units; Product 2: 15,000 units; Product 3: 12,000 units. A carry over of 5,000 units of Product 2 and 4,000 units of Product 3 and stock at the end of the budget qtr.: Product 1: 1,000 units; Product 3: 2,000 units. Prepare (i) direct labour hours, (ii) direct labour cost and (iii) number of workers</p>	Products	Direct labour hours per unit (in minutes)			1	2	3	Operation I	18	42	30	Operation II	-	12	24	Operation III	9	6	-	13	4	L4																	
Products	Direct labour hours per unit (in minutes)																																							
	1	2	3																																					
Operation I	18	42	30																																					
Operation II	-	12	24																																					
Operation III	9	6	-																																					
14 (b)	<p>OR</p> <p>ABC company Ltd. has given the following particulars. You are required to prepare a cash budget for the first Four months</p> <table border="1"> <thead> <tr> <th>Months</th> <th>Sales (Rs.)</th> <th>Purchase (Rs.)</th> <th>Wages (Rs.)</th> <th>Overhead Administrative (Rs.)</th> <th>Overhead Distribution (Rs.)</th> </tr> </thead> <tbody> <tr> <td>April</td> <td>60,000</td> <td>60,000</td> <td>12,000</td> <td>2000</td> <td>1200</td> </tr> <tr> <td>May</td> <td>66,000</td> <td>42,000</td> <td>14,000</td> <td>2200</td> <td>1400</td> </tr> <tr> <td>June</td> <td>72,000</td> <td>40,000</td> <td>16,000</td> <td>2200</td> <td>1400</td> </tr> <tr> <td>July</td> <td>78,000</td> <td>36,000</td> <td>18,000</td> <td>2400</td> <td>1600</td> </tr> <tr> <td>August</td> <td>84,000</td> <td>34,000</td> <td>20,000</td> <td>2600</td> <td>1600</td> </tr> </tbody> </table> <p>(i) Cash balance on 1st April was Rs.35,000 (ii) 50 percent of sales are on credit basis which are realized in the subsequent month (iii) Suppliers are paid in the month following the month of supply</p>	Months	Sales (Rs.)	Purchase (Rs.)	Wages (Rs.)	Overhead Administrative (Rs.)	Overhead Distribution (Rs.)	April	60,000	60,000	12,000	2000	1200	May	66,000	42,000	14,000	2200	1400	June	72,000	40,000	16,000	2200	1400	July	78,000	36,000	18,000	2400	1600	August	84,000	34,000	20,000	2600	1600	13	4	L4
Months	Sales (Rs.)	Purchase (Rs.)	Wages (Rs.)	Overhead Administrative (Rs.)	Overhead Distribution (Rs.)																																			
April	60,000	60,000	12,000	2000	1200																																			
May	66,000	42,000	14,000	2200	1400																																			
June	72,000	40,000	16,000	2200	1400																																			
July	78,000	36,000	18,000	2400	1600																																			
August	84,000	34,000	20,000	2600	1600																																			

	<p>(iv) Delay in payment of wages and overheads is 30 days (v) Dividends on investments amounting Rs.10,000 may be received in April and July. (vi) Company plans to purchase a machine for Rs. 60,000 for which it has to pay the consideration in three equal instalments in the month of April, June and July.</p>																																									
15 (a)	<p>A Company has to make a choice between three possible investments projects A, B and C. The immediate capital outlays on each being is Rs 11,000. Each will continue for 5 years and it has been decided that a discount rate of 10% is acceptable for all three. The cash flows for these projects are shown In Table 15a.</p>	13	5 <u>L3</u>																																							
Table 15a: Cash in flows																																										
<table border="1"> <thead> <tr> <th></th><th>A(Rs)</th><th>B (Rs.)</th><th>C (Rs.)</th></tr> </thead> <tbody> <tr> <td>First Year</td><td>1000</td><td>2000</td><td>3000</td></tr> <tr> <td>Second Year</td><td>2000</td><td>3000</td><td>4000</td></tr> <tr> <td>Third Year</td><td>3000</td><td>5000</td><td>3500</td></tr> <tr> <td>Fourth Year</td><td>4000</td><td>3000</td><td>2500</td></tr> <tr> <td>Fifth Year</td><td>5000</td><td>2000</td><td>2000</td></tr> </tbody> </table>					A(Rs)	B (Rs.)	C (Rs.)	First Year	1000	2000	3000	Second Year	2000	3000	4000	Third Year	3000	5000	3500	Fourth Year	4000	3000	2500	Fifth Year	5000	2000	2000															
	A(Rs)	B (Rs.)	C (Rs.)																																							
First Year	1000	2000	3000																																							
Second Year	2000	3000	4000																																							
Third Year	3000	5000	3500																																							
Fourth Year	4000	3000	2500																																							
Fifth Year	5000	2000	2000																																							
Which Project would you recommend and why?																																										
OR																																										
15 (b)	<p>Determine the average rate of return from the following data of two machines A and B. Depreciation has been charged on a straight-line basis.</p>	13	5 <u>L3</u>																																							
Table 15b: Details of Machine																																										
<table border="1"> <thead> <tr> <th></th><th>Machine A</th><th>Machine B</th></tr> </thead> <tbody> <tr> <td>Cost</td><td>Rs.56,125</td><td>Rs 56,125</td></tr> <tr> <td>Annual estimated income after depreciation and income tax</td><td></td><td></td></tr> <tr> <td>First year</td><td>3375</td><td>11375</td></tr> <tr> <td>Second Year</td><td>5375</td><td>9375</td></tr> <tr> <td>Third Year</td><td>7375</td><td>7375</td></tr> <tr> <td>Fourth Year</td><td>9375</td><td>5375</td></tr> <tr> <td>Fifth Year</td><td>11375</td><td>3375</td></tr> <tr> <td></td><td>36875</td><td>36875</td></tr> <tr> <td>Estimated life in years</td><td>5</td><td>5</td></tr> <tr> <td>Estimated Salvage value</td><td>3000</td><td>3000</td></tr> <tr> <td>Average income tax rate</td><td>55%</td><td>55%</td></tr> <tr> <td>Additional working capital</td><td>Rs 5000</td><td>Rs 6000</td></tr> </tbody> </table>					Machine A	Machine B	Cost	Rs.56,125	Rs 56,125	Annual estimated income after depreciation and income tax			First year	3375	11375	Second Year	5375	9375	Third Year	7375	7375	Fourth Year	9375	5375	Fifth Year	11375	3375		36875	36875	Estimated life in years	5	5	Estimated Salvage value	3000	3000	Average income tax rate	55%	55%	Additional working capital	Rs 5000	Rs 6000
	Machine A	Machine B																																								
Cost	Rs.56,125	Rs 56,125																																								
Annual estimated income after depreciation and income tax																																										
First year	3375	11375																																								
Second Year	5375	9375																																								
Third Year	7375	7375																																								
Fourth Year	9375	5375																																								
Fifth Year	11375	3375																																								
	36875	36875																																								
Estimated life in years	5	5																																								
Estimated Salvage value	3000	3000																																								
Average income tax rate	55%	55%																																								
Additional working capital	Rs 5000	Rs 6000																																								



PART- C(1x 15 = 15Marks)

(Q.No.16 is compulsory)

Q.No	Questions	Marks	CO	BL																																																																		
16.	<p>Following Information's was extracted from the books of Sudha Ltd (Table 16). Prepare finance Account statements on 31 march 2010. Closing stock : Rs. 45,000.</p> <p>Table16: Balances extracted from the book of Mrs Sudha</p> <table border="1"> <thead> <tr> <th data-bbox="303 473 588 507">Particular</th><th data-bbox="588 473 874 507">Debit (Rs)</th><th data-bbox="874 473 1160 507">Credit (Rs)</th></tr> </thead> <tbody> <tr><td data-bbox="303 507 588 541">Opening stock</td><td data-bbox="588 507 874 541">12500</td><td data-bbox="874 507 1160 541"></td></tr> <tr><td data-bbox="303 541 588 574">Depreciation</td><td data-bbox="588 541 874 574">7000</td><td data-bbox="874 541 1160 574"></td></tr> <tr><td data-bbox="303 574 588 608">Carriage inwards</td><td data-bbox="588 574 874 608">700</td><td data-bbox="874 574 1160 608"></td></tr> <tr><td data-bbox="303 608 588 642">Furniture</td><td data-bbox="588 608 874 642">8000</td><td data-bbox="874 608 1160 642"></td></tr> <tr><td data-bbox="303 642 588 676">Carriage outwards</td><td data-bbox="588 642 874 676">500</td><td data-bbox="874 642 1160 676"></td></tr> <tr><td data-bbox="303 676 588 709">Plant &machinery</td><td data-bbox="588 676 874 709">2,00,000</td><td data-bbox="874 676 1160 709"></td></tr> <tr><td data-bbox="303 709 588 743">Cash</td><td data-bbox="588 709 874 743">8900</td><td data-bbox="874 709 1160 743"></td></tr> <tr><td data-bbox="303 743 588 777">Salaries</td><td data-bbox="588 743 874 777">7500</td><td data-bbox="874 743 1160 777"></td></tr> <tr><td data-bbox="303 777 588 810">Debtors</td><td data-bbox="588 777 874 810">19000</td><td data-bbox="874 777 1160 810"></td></tr> <tr><td data-bbox="303 810 588 844">Discount allowed</td><td data-bbox="588 810 874 844">1500</td><td data-bbox="874 810 1160 844"></td></tr> <tr><td data-bbox="303 844 588 878">Bills Receivable</td><td data-bbox="588 844 874 878">17,000</td><td data-bbox="874 844 1160 878"></td></tr> <tr><td data-bbox="303 878 588 911">Wages</td><td data-bbox="588 878 874 911">16,000</td><td data-bbox="874 878 1160 911"></td></tr> <tr><td data-bbox="303 911 588 945">Sales return</td><td data-bbox="588 911 874 945">14,000</td><td data-bbox="874 911 1160 945"></td></tr> <tr><td data-bbox="303 945 588 979">Purchase</td><td data-bbox="588 945 874 979">86000</td><td data-bbox="874 945 1160 979"></td></tr> <tr><td data-bbox="303 979 588 1012">Sales</td><td data-bbox="588 979 874 1012"></td><td data-bbox="874 979 1160 1012">1,89,000</td></tr> <tr><td data-bbox="303 1012 588 1069">Commission received</td><td data-bbox="588 1012 874 1069"></td><td data-bbox="874 1012 1160 1069">2000</td></tr> <tr><td data-bbox="303 1069 588 1102">Capital</td><td data-bbox="588 1069 874 1102"></td><td data-bbox="874 1069 1160 1102">1,71,300</td></tr> <tr><td data-bbox="303 1102 588 1136">Creditor</td><td data-bbox="588 1102 874 1136"></td><td data-bbox="874 1102 1160 1136">17,500</td></tr> <tr><td data-bbox="303 1136 588 1170">Bills payable</td><td data-bbox="588 1136 874 1170"></td><td data-bbox="874 1136 1160 1170">5000</td></tr> <tr><td data-bbox="303 1170 588 1203">Return outward</td><td data-bbox="588 1170 874 1203"></td><td data-bbox="874 1170 1160 1203">13,800</td></tr> <tr><td data-bbox="303 1203 588 1237"></td><td data-bbox="588 1203 874 1237">3,98,600</td><td data-bbox="874 1203 1160 1237">3,98,600</td></tr> </tbody> </table>	Particular	Debit (Rs)	Credit (Rs)	Opening stock	12500		Depreciation	7000		Carriage inwards	700		Furniture	8000		Carriage outwards	500		Plant &machinery	2,00,000		Cash	8900		Salaries	7500		Debtors	19000		Discount allowed	1500		Bills Receivable	17,000		Wages	16,000		Sales return	14,000		Purchase	86000		Sales		1,89,000	Commission received		2000	Capital		1,71,300	Creditor		17,500	Bills payable		5000	Return outward		13,800		3,98,600	3,98,600	15	2	L5
Particular	Debit (Rs)	Credit (Rs)																																																																				
Opening stock	12500																																																																					
Depreciation	7000																																																																					
Carriage inwards	700																																																																					
Furniture	8000																																																																					
Carriage outwards	500																																																																					
Plant &machinery	2,00,000																																																																					
Cash	8900																																																																					
Salaries	7500																																																																					
Debtors	19000																																																																					
Discount allowed	1500																																																																					
Bills Receivable	17,000																																																																					
Wages	16,000																																																																					
Sales return	14,000																																																																					
Purchase	86000																																																																					
Sales		1,89,000																																																																				
Commission received		2000																																																																				
Capital		1,71,300																																																																				
Creditor		17,500																																																																				
Bills payable		5000																																																																				
Return outward		13,800																																																																				
	3,98,600	3,98,600																																																																				

